



2020 - 2024

STRATEGIC PLAN



Kimberley Land Council

FROM THE CHAIRMAN



Our KLC Strategic Plan sets the direction for our future as a community organisation working for and with Traditional Owners of the Kimberley. Our KLC Strategic Plan 2024 works hard to capture the wishes, aspirations and opinions of Traditional Owners and Custodians.

It tells the story of how we will drive delivery of real outcomes for Aboriginal people in the Kimberley through our work to get back country, look after country and get control of our future.

We as the KLC board, in partnership with the CEO and leadership of the KLC have developed this plan in consultation with you – our members and Traditional Owners, our community, our staff and our partners. It sets important strategic priorities for the next four years and beyond, that we will work to deliver through:

- Empowerment in Nation Building;
- Native Title Rights and Recognition;
- Partnerships and Relationships; and,
- Financially Sustainable operations.

This Strategic Plan marks a significant milestone and turning point in our organisation's history. We are leveraging the achievements of the last 40 years and plotting a pathway forward that continues to promote Traditional Owners and Custodians, and their Prescribed Bodies Corporate. At the centre of what we do with greater focus on economic development, First Nation building, cultural, social and environmental heritage protection, leadership and advocacy. We are a proud and successful organisation with an exciting future mapped out through this Strategic Plan, a future that we look forward to delivering in partnership with you.

Anthony Watson
Chairman

THE KIMBERLEY LAND COUNCIL IS A COMMUNITY ORGANISATION WORKING FOR AND WITH TRADITIONAL OWNERS OF THE KIMBERLEY, TO GET BACK COUNTRY, LOOK AFTER COUNTRY AND GET CONTROL OF OUR FUTURE.

Established in 1978 the Kimberley Land Council Corporation Objectives are:

- (a) To assist in the relief from poverty, sickness, destitution, helplessness, distress, suffering and misfortune among the Traditional Owners and Custodians of the Kimberley region without discrimination.
- (b) To ascertain the wishes, aspirations and opinions of the Traditional Owners and Custodians in relation to the management, use and control of their traditional lands within the Kimberley region and to seek where practicable, to give effect to those wishes, aspirations and opinions.
- (c) To protect the interests of Traditional Owners and Custodians in relation to the management, use and control of their traditional lands within the Kimberley region.
- (d) To facilitate the acquisition of secure land tenure.
- (f) To facilitate the maintenance and promotion of Aboriginal Law and Culture.
- (g) To undertake any activity that may seem to the Corporation to further the Corporation's Objectives.
- (h) To provide professional and/or other services by engaging staff or consultants to ensure the carrying out of the Corporation's Objectives.
- (i) To apply the assets and income of the Corporation solely to further its Objectives and no portion is to be distributed directly or indirectly to the Members of the Corporation except as bona fide compensation for services rendered or expenses incurred on behalf of the Corporation.

THE KLC'S MISSION OF
"GET BACK COUNTRY, LOOK
AFTER COUNTRY AND GET
CONTROL OF OUR FUTURE"
IS SEEN AS:



GET BACK
COUNTRY

- Native Title Recognition
- Land Tenure Reform
- ALT divestment to TO's (Through PBC's)
- Land Estate and Values
- IPA Recognition
- Economic Development
- People Living on Country
- Communal/Common Responsibility on Land Ownership
- Secure Capital Base in Land
- Recognition of Land Ownership (Land Administration Legislation)

LOOK AFTER
COUNTRY

- Environmental Health and Cultural Vales (Country and People)
- Ranger Programs (Men and Women)
- Community Health and Wellbeing
- Heritage Protection
- Cultural Law and Practice
- Traditional Language and Cultural Expression
- Country and People (environmental and natural resource protection and management)

GET CONTROL
OF OUR FUTURE

- Development and delivery of Economic opportunities
- Building Capabilities to engage in Economic Development through Government Policy with funding and accountability monitored and gaps addressed
- Information Data and evidence-based Aboriginal policy and decision making
- Aboriginal leadership and partnership
- Kimberley Blueprint for Nation Building for Aboriginal people



"ABORIGINAL PEOPLE ARE CONNECTED TO LAND THROUGH OUR CULTURE, LAW AND DREAMING. WE HAVE THE RESPONSIBILITY TO LOOK AFTER OUR LAND, JUST AS IT LOOKS AFTER US. OUR COUNTRY CONNECTS PEOPLE TO THE PAST, PRESENT AND FUTURE."

Kevin George, Bardi Jawi

OBJECTIVES



Collectively these objectives are seen as the driving force to:

Empowering PBCs capacity and capability for all PBCs to be in a position to run themselves and benefit from opportunities through their ownership, partnership and engagement in economic development, strategic partnerships and joint ventures.

EMPOWERMENT IN NATION BUILDING

So that our Nation Building can redress the impact and imbalance from the erosion of traditional owner values and structures created from a historical legacy of colonial culture and western society.

To achieve this objective the KLC:

- Develops the leadership to drive an agenda for First Nations building across peak organisations representing TOs and Kimberley Aboriginal interests
- Facilitates, fosters and advocates First Nations building with TOs, their PBCs and peak Kimberley organisations
- Works with TOs to build their PBCs aligned to their constitutional objectives
- Provides opportunity for Kimberley PBCs to engage regionally in Collaborative Forums
- Provides support to PBCs in developing their Strategic Plans and corporate governance
- Formalises the responsibilities and accountabilities that the KLC and PBCs have to TOs through MOU's and Service Agreements

NATIVE TITLE RIGHTS AND RECOGNITION

So that we can protect and continue to access and build our rights and interests, culture and values that are central to our relationships, connections and responsibilities to land and Native Title.

To achieve this objective the KLC:

- Represents TOs in filing strong and successful Native Title and Compensation claims
- Establish standards and benchmarking to elevate the recognition and operation of Native Title in the Kimberley region
- Represents PBCs and Claim Groups on Future Acts and negotiating contracts through agreement making
- Provides support for TOs to identify and recognise right people for country
- Provides support for TO decision making with integrity to cultural protocols and the principles of free prior and informed consent
- Co-design dispute and conflict management and mediation processes and creates opportunity for resolution
- Provides assistance in land and sea management activities to strengthen and protect the exercising of Native Title rights and interests and the cultural, social, environmental and economic resources and heritage values derived from Traditional Owner rights and interests

PARTNERSHIPS AND RELATIONSHIPS

So that we have the power and influence to lead and effect change for Traditional Owners and Kimberley Aboriginal people.

To achieve this objective the KLC:

- Strongly advocates on critical legislation, policy and issues affecting Traditional Owners
- Strengthens opportunities for PBC's to support their members
- Builds and supports Kimberley leadership to drive and facilitate social and economic development
- Fosters regional advocacy through an integrated focus with Kimberley Aboriginal organisations and community collaborations
- Builds strong stakeholder relationships based on an understanding and respect for truth telling and cultural protocols

FINANCIALLY SUSTAINABLE OPERATIONS

So that we have a strong organisation that can continue to support us into the future:

To achieve this objective the KLC:

- Builds resources within the KLC to support independent advocacy for members needs
- Continues to build and implement measures and structures for efficient and effective KLC operations
- Continues to attract and grow recurrent and new sources of funding
- Continues to attract and grow philanthropic support

THE KLC WILL MEASURE SUCCESS IN:



EMPOWERMENT IN NATION BUILDING

By an increase in the:

- Number of economic opportunities for PBCs and TO groups facilitated by the KLC
- Number of MOU/Service Agreements with PBCs
- Number of PBCs who have the capacity to run themselves
- Number of PBCs and TO groups with Strategic partnerships and Joint ventures driving economic development
- Level of engagement of TOs in KLC nation building activities

NATIVE TITLE RIGHTS AND RECOGNITION

By an increase in the:

- Legal recognition of Native Title
- Test cases to expand the recognition and value of rights and interests
- Understanding and profile on the importance of compensation to members
- Initiatives that strengthen and protect exercising Native Title rights and interest and the cultural, social, environmental and economic resources and heritage values derived from Traditional Owner rights and interests
- Traditional Owner understanding of and exercising of Native Title rights and interests

PARTNERSHIPS AND RELATIONSHIPS

By an increase in the:

- Impact of policy papers presented by the KLC
- Profile and use of the body of knowledge and information that KLC has invested in over the past 40 years to effect change
- Acknowledgement and strong partnership profile that adds value to the KLC as the KLC provides value to those partners

FINANCIALLY SUSTAINABLE OPERATIONS

By an increase in the:

- KLC continuing to be financially sustainable and delivering on its objects (constitution)
- An increase in KLC funding overall and in diversification of sources of funding
- KLC continuing to be compliant and practice sound governance
- KLC strengthening its member engagement and satisfaction



PARTNERSHIPS

The KLC sees partnerships as:

We look for partners with experience, shared vision and values, who are First Nations organisations, or who are committed to First Nations organisations and people, that can broker solutions and effect change. Who can have expertise and resources (access to, and ability to, invest funds and/or skills).

Our offerings to attract and maintain partners are our experience, vision and values, our expertise and ability to deliver benefits (high impact outcomes) for Kimberley Traditional Owners for social, cultural and environmental change.

Partners that can bring security for our future (environmental, cultural, social and economic). Certainty and reliability.

Partners that are empowering, that support us in our nation building, that assists our ability and capacity to rebuild and be sustainable.

We see partnerships as evolving and adapting as we move forward into the future.

Partners that we recognise, work with and are committed to, include (but not limited to):

- Kimberley Aboriginal Law and Culture Centre
- Kimberley Language Resource Centre
- Aarnja
- Ambooriny Buru
- Kred Enterprise
- Aarma Legal
- Kimberley Aboriginal Medical Services
- National Native Title Council
- UNESCO Indigenous permanent forum
- Department of Foreign Affairs and Trade (Botswana)
- Jawun
- Kimberley Registered Native Title Bodies Corporate (PBCs)

Initiatives that we are committed to supporting, driving and providing leadership to include (but not limited to):

- A unified First Nations lead Kimberley Regional Authority (a model to work towards)
- Empowered Communities East and West Kimberley
- Kimberley Futures
- Martuwarra Council
- WA alliance of NTRBs/SPs
- Coalition of Peaks (COAG)
- Dampier Peninsula Working Group
- Kimberley Registered Native Title Bodies Corporate (PBCs)



Contact Us

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